Hillel’s Mission
Enriching the lives of Jewish students so that they may enrich the Jewish people and the world.

Hillel’s Vision
We envision a world where every student is inspired to make an enduring commitment to Jewish life, learning and Israel.
Dear Friends,

First, thank you. As we reflect on the past year, all of us in the global Hillel movement extend our gratitude for supporting our work as we build the future of the Jewish people.

Everything we do every day on every campus, and in every community we serve in North America and around the world, is for that singular purpose. It is only thanks to your generosity that Hillel International is able to provide the programs and services to develop the next generation of the global Jewish people.

Our mission is vital. Our work is neverending.

We recently concluded the inaugural Hillel International Global Assembly in Orlando, Florida. The more than 600 Hillel professionals in attendance hailed from the United States, Canada, Israel, Brazil, Argentina, Uruguay, Russia and Ukraine. Today, Hillel operates on five continents in 18 time zones. Just before we gathered in Orlando, we traveled to Berlin to announce the historic launch of Hillel in Germany, Austria and Switzerland. This year we also celebrated Hillel’s 20th year operating in Russia and the former Soviet Union.

This report provides a snapshot of what Hillel, with your generous contributions, has accomplished over the past year here in North America and around the world. But as we all know, there are many human victories we win daily that begin with a call to a rabbi or a cup of coffee with a dedicated Hillel professional. Those stories are as numerous as the stars themselves.

Looking back on this past year, Hillel celebrated its 90th anniversary of serving Jewish college students, culminating in our most successful Renaissance Gala ever, held at the Pierre Hotel in New York City, honoring Mark R. Shenkman, Tulane University President Scott S. Cowen and Tulane University Executive Vice President Yvette Jones, and Rabbi Jeffrey Summit, Neubauer Executive Director of Tufts University Hillel.

This year we spent much time and effort developing "The Drive to Excellence," our new strategic implementation plan, that poses one core question: How can we become truly excellent across our entire global Hillel movement?

We believe that the global Jewish community deserves nothing less than excellence. Our college students and young adults deserve nothing less. We have a responsibility to ensure excellence for this generation of students, our children and grandchildren, and our future leaders. We must ensure that they have every opportunity to develop a strong Jewish identity and to experience a rich, vibrant Jewish life.

That is what Hillel International is committed to doing. With your continued assistance, we will do it together … for the future of the Jewish people.

Eric D. Fingerhut
President and CEO

Randall R. Kaplan
Chair
International Board of Governors

Sidney Pertnoy
Chair
Board of Directors
2,000+ Hillel student interns have engaged more than 100,000 of their peers

85 Hillels across North America have recruited 37,499 bone marrow donors into the Gift of Life registry since 2001

1,259 matches
183 life-saving transplants

100,000+ students have traveled to Israel on Hillel-led trips

550 colleges and universities where Hillel is active in North America

56 Hillels serve students abroad in Argentina, Australia, Austria, Azerbaijan, Belarus, Brazil, Canada, Georgia, Germany, Israel, Moldova, Russia, Switzerland, Ukraine, the United Kingdom, Uruguay, and Uzbekistan

34 Senior Jewish Educators and Rabbis serve students on our campuses

14,296 students have participated in Alternative Break programs with Hillel since 2005
58 Israel Fellows serving 67 campuses have held large Israel celebrations on

6,500 students engaged in 37 campuses, engaging

350 new Israel engagement programs initiated by Israel Fellows,

75 pro-Israel student groups established on campuses

Since 2011, 18,478 students on 47 campuses have participated in

2,032 group conversations and 124 public campaigns

Ask Big Questions conversation guides have been downloaded 16,117 times

Hillel in the former Soviet Union is celebrating 20 years

FSU Hillel serves 14,000 students and young adults in 8 time zones

Hillel Germany est. 2014

Hillel is the #1 organizer of Taglit-Birthright Israel trips in the former Soviet Union, with 6,500 participants since 2001
“Every Friday night, we pray, we laugh, we sing, and we eat together. For some of us, lighting the candles may be motivated by wishing to carry out mitzvot, but for me, participating in Hillel is more about fostering community. It allows for a meeting of the minds, for people of a shared heritage to come together, to honor our people’s past and to think about how to shape the future with Jewish values of tikkun olam and tzedek.”

— Jaclyn Shaw, SUNY Geneseo Hillel, in The Times of Israel
“Hillel has created the opportunity for us to fulfill the Jewish vision for everlasting Jewish community, no matter where we have been, where we are, and where we are going. You make Jewish journeys possible.”

— Maayan Vazana, Engagement Intern, Stony Brook Hillel
The Meyerhoff Center for Jewish Experience is the innovator and educational engine of the global Hillel movement.

The Meyerhoff Center:

- Provides Jewish learning opportunities and educational training critical to the advancement of Hillel professionals and their work with students.
- Engages with vast numbers of students, providing them with rich Jewish content.
- Gathers, curates and disseminates Jewish content for the Hillel movement.

“Knowledge of Jewish ideas and a fluent understanding of them are critical to the flourishing of the Jewish people. It is our role to help Hillel professionals and students achieve this fluency.”

— Abi Dauber Sterne, Hillel International Vice President for Jewish Education & Director of The Meyerhoff Center
“As we chanted the Kol Nidre prayers, I briefly stayed silent and listened to the combination of voices that surrounded me. The variety of voices gave me the chills, and made me smile at the beautiful sound of our community. Whether they were voices of those I could recognize or not, each and every single person’s voice and passion contributed to that sound. I encourage all members of the community to join us on Friday nights at Hillel, where each voice has its place and meaning; and serves to make us a more harmonious community.

— Susie Klein, student leader of Hillel at The Claremont Colleges
“Israel is a place of beauty, vibrancy, and love, even in a time of war, and that is true strength. I feel lucky to have seen the strength of this country and its people, and I cannot wait to return.”

— Rachel Zuckerman, 2014 Taglit-Birthright Israel Hillel participant and Princeton University Class of 2017
• More than 100,000 students have traveled to Israel on Hillel-led trips.

• Hillel is the #1 organizer of Taglit-Birthright Israel trips in the former Soviet Union, with 6,500 participants since 2001.

• In partnership with Masa Israel Journey, Hillel connects Jewish students to more than 200 opportunities for an immersive and life-changing 5-12 months in Israel.
“The opportunity to tell my Israel story, to share my Jewishness with the students, and to represent the Jewish people in this journey was really incredible. It strengthened my sense of connection to and love for the Jewish state as the cornerstones of my personal Jewish identity.”

— Amir Sagron, Jewish Agency for Israel Fellow at the Slifka Center for Jewish Life at Yale University
• Israel Engaged Campus, a new partnership between Hillel and the Jewish Agency for Israel, aims to ensure that every Jewish college student can develop a strong relationship to Israel and Israelis, and that the campus environment is supportive of Israel.

• In a first-of-its-kind partnership between Hillel International and Combined Jewish Philanthropies (CJP), Boston’s Jewish Federation, 5 major universities are participating in the first national pilot to expand CJP’s successful Israel Campus Initiative: IACT – Inspired, Active, Committed, Transformed. Building on the success of Taglit-Birthright Israel by providing support and inspiration to students before and after their trip, the new program recruits more Jewish students to participate in Taglit-Birthright Israel trips and better engages them in Jewish life when they return. This year’s pilot campuses include: University of Florida, University of Maryland, University of Texas, the Ohio State University, and the University of California at Santa Barbara.
• Our group of Senior Jewish Educators and Campus Rabbis has grown from 12 to 34.

• 85 professionals participated in core Jewish learning and professional development through small-group learning settings, including web-based learning and immersive experiences run by Hillel and by partner organizations.

Hartman iEngage Fellowship for Campus Professionals
• In our second year of collaboration with the Shalom Hartman Institute, 12 senior Hillel professionals took part in the Hartman iEngage Fellowship for Campus Professionals, a yearlong study of a values-based Israel curriculum.

• Over the course of three years, more than 40 professionals will have experienced this transformative program. This learning has created a more nuanced and educational approach to Israel on campus, informing the development of programs such as Northwestern University Hillel’s “Jews, Power, and Purim: What does Shushan have to teach us about Modern Israel?” and Williams College Hillel’s “Is Zionism Still a Jewish Ideal?”
350 professionals and 250 students took part in the 2014 Hillel Institute in St. Louis.
“Rabbi Josh has been a crucial mentor and guide in the expansion of my Jewish identity and learning. He has challenged me to examine Jewish texts and practices and consider how they should fit into my life. He is exceptional in his ability to engage with people from all areas of the campus community and is a compassionate, caring and thoughtful campus leader.”

— Sean Nadel, University of Pennsylvania Class of 2013

RABBI JOSH BOLTON
Senior Jewish Educator,
Jewish Renaissance Project at Penn Hillel

Growing up in Northern Virginia and jamming in a punk rock band, Rabbi Josh Bolton never planned on working for Hillel. But after earning a Bachelor’s degree in Jewish Studies and a Masters of Fine Arts in Poetry, Josh decided to attend the Reconstructionist Rabbinical College in Philadelphia. It was while studying Poetry that Josh found himself acting as an informal Jewish educator and community convener. He notes, “Towards the end of the experience I realized I’m a pretty good poet, but I think I’d be a better rabbi.”

Josh began working at Penn Hillel in 2011. As a member of the first cohort of Hillel Senior Jewish Educators, Josh shares, “I have to give huge thanks for all of the organizing work on the part of Hillel International. They have the chutzpah to get us together from time to time and let us wrestle with each other. I feel so lucky to be part of an outstanding cohort of people. It’s informed a lot of the work I’ve done.”

Josh meets students where they are – literally. He spends much of his time walking on campus, chatting with students in coffee shops, and hanging out in bars with seniors. “As an educator, the foundation of my work is developing relationships that transcend the boundaries of programs. Students know that they can stop me on a walk and will find an open ear and a caring heart for what’s happening in their lives.”

“I’m on a living, breathing, crazy, inspirational Jewish journey,” Josh says. “What I want most is for my students to join me and feel inspired to set out on their own Jewish journeys.”
Cara is a true Hillel success story. Her professional progress has been rapid: she joined the UMBC Hillel staff as the Jewish Student Life Coordinator in 2009, became Assistant Director in 2011, and in 2013, transitioned into the role of Executive Director. Originally from Southern Maryland, Cara also worked as Program Director for Hillel at University of Arizona in 2007-8. Passionate about learning, Cara studied Women's Studies and Higher Education Administration, and is pursuing a Masters in Leadership in Jewish Education and Communal Service.

Cara was selected to participate in Hillel International’s Harrison Leadership and Professional International Development Initiative (LAPID) and the Debra S. and Joseph S. Weinberg ACCELERATE Executive Training Program. She also credits the Associated for supporting her throughout her Hillel career in Baltimore, and especially in her transition into the Executive Director role. Cara shares, “Yes, I have certain talents and skills, but I really think I was able to get here because people believed in me and invested in me.”

Cara loves the career path she’s chosen, and says, “Hillel is a great fit of my personal and professional interests. I love that I get to be really honest with my students, about our struggles in Judaism. The fact that our students are encouraged to push and challenge assumptions is so wonderful. There are a lot of students on our campuses who would never opt in, and I think I am one of those professionals who can reach those students, and those students are important to keep around.”

Cara’s biggest hope for the students she serves? “That they find a meaningful way to integrate Judaism into their lives.”

“Cara is the compassionate and energetic voice guiding the Jewish community at UMBC. She encourages students to make Jewish life happen, knowing that the most effective outreach to students comes from their peers. She provided me with the opportunity to shape Jewish life on campus and has helped transform Hillel from an organization I had heard of into my community.”

— Arielle Erenrich, University of Maryland, Baltimore County Class of 2015
As profiled in The New York Times:

“Over the past four years, Ask Big Questions, which remains an initiative of Hillel International, has taken its model to 47 college campuses and trained hundreds of fellows — students, faculty members or staff members — who have, in turn, facilitated over 2,000 conversations involving tens of thousands of students spanning religious, racial and ethnic groups, and sexual orientations. One of its main insights is simply that facilitating a meaningful conversation takes both intention and skills — skills that are not taught in schools or acquired at the dinner table. There is, of course, no right way to structure a conversation. But some principles are elaborated in the group’s conversation guides (which have been downloaded 9,000 times). They draw on teachings from the Center for Civic Reflection and other sources.”
Hillel International’s Renaissance Gala 2014

Each year, Hillel presents its Renaissance Award to individuals whose bold vision and transformative initiatives enrich the college campus, the Jewish community and the world. In 2014, Hillel was proud to recognize Mark R. Shenkman, Founder and President, Shenkman Capital Management and longtime member of the International Board of Governors.

In celebration of its 90th anniversary, Hillel established two new awards: the Maimonides Award, which recognizes community-changing leaders in higher education, and was presented to Tulane University President Scott S. Cowen and Executive Vice President Yvette Jones; and the Edgar M. Bronfman Award, which acknowledges a Hillel professional who has served the movement with distinction and honor and was bestowed upon Rabbi Jeffrey A. Summit, Neubauer Executive Director of Tufts Hillel.

“Hillel has been part of my family and my life for as long as I can remember. When I attended Pitzer College, Hillel became my home away from home. My parents also supported Hillel at UC Santa Barbara because they recognized the importance of Hillel in their local community. My children have followed in my footsteps, and I am proud to see my youngest son Andrew engaged in Hillel at USC and my oldest son Spencer serving on the Northwestern University Hillel Board of Directors. Through their involvement, I see that Hillel is providing more than Shabbat meals or high holiday services. Hillel is more than just a place to go. Today, Hillel is an organization through which students can choose their own path toward Jewish life – whether it is through community engagement, social action, Israel, or learning. Frankly, it is because of my children that I have reconnected with Hillel! I am proud to serve as chair of the Hillel 818 board and vice chair of the USC Hillel board and support a number of local campus Hillel foundations, as well as to serve on the Executive Committee of Hillel International’s Board of Directors, and with my husband Ivan as members of Hillel International’s Board of Governors.”

— Deborah Kallick, Vice Chair, Hillel International Board of Directors

Opposite page:
TOP ROW: Randall R. Kaplan, Chair, Hillel’s International Board of Governors; Mark R. Shenkman, 2014 Renaissance Award Recipient; Eric D. Fingerhut, Hillel International President and CEO
MIDDLE ROW: Carol Wise, Jim Shane, and Ginny Wise; Millie Magid, Suzanne Grant and Diane Wohl; David Yaffe and Sidney Pertnony; Bruce Sholk and Dan Burack
BOTTOM ROW: Scott S. Cowen, President, and Yvette Jones, Executive Vice President for University Relations, Tulane University; Rabbi Jeffrey A. Summit, Neubauer Executive Director of Tufts University Hillel, with young alumni from Tufts University.
ENRICHING LIVES,
INSPIRING COMMITMENT

IN THE PAST YEAR, HILLEL HAS BENEFITED FROM SIGNIFICANT GIFTS TO SUPPORT SPECIFIC AREAS OF STUDENT LIFE, PROFESSIONAL DEVELOPMENT AND ORGANIZATIONAL EXCELLENCE, ENABLING HILLEL TO WORK MEANINGFULLY TOWARDS DELIVERING A STRONGER JEWISH FUTURE.

HILLEL’S COMPREHENSIVE EXCELLENCE INITIATIVE
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Hillel’s Joseph Meyerhoff Center for Jewish Experience
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THANK YOU.
Hillel International is deeply grateful to all of our supporters. We are pleased to recognize in these pages those who made significant contributions to Hillel’s Charles and Lynn Schusterman International Center during the past fiscal year (July 1, 2013 – June 30, 2014). Your generosity enables Hillel to implement its vision to inspire every Jewish student to make an enduring commitment to Jewish life, learning and Israel.

“Growing up, I was a part of the Jewish community through my parents. They were involved, so I was involved. In fact, they met through Hillel. College was the first time I got to decide to opt in or out of my Judaism. Hillel provided opportunities for me to find meaningful ways to connect to the Jewish community and to continue discovering how I wanted to pursue my life as a Jew. As it did for my parents and for me, Hillel continues to provide opportunities for the next generation to find their own Judaism.”

— Amy Born, Hillel International Board of Directors
The Alvin and Fanny Blaustein Thalheimer Foundation, Inc.
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THE BRONFMAN FELLOWSHIP
Edgar M. Bronfman, z”l

“\text{I became involved with Hillel at 17 years old when, through my sister, I met a woman named Sally who was the secretary to Dr. Abram Sachar, the head of Hillel at University of Illinois. She was the first to tell me about the wonderful activity surrounding Hillel. When I attended school there the next year, 1936-37, I became very involved with Hillel and considered Dr. Sachar to be my mentor. Hillel offered so much – people talking about ideas, literature, politics... it was a place to connect. Hillel does great things, and I’m giving back to Hillel.}”

— Louis Mann, age 93, UCLA Hillel legacy donor
THE RENAISSANCE SOCIETY RECOGNIZES PHILANTHROPISTS WHOSE COMMITMENT TO HILLEL REPRESENTS THEIR LEADERSHIP ROLE IN FOSTERING A RENAISSANCE OF JEWISH LIFE ON CAMPUSES AROUND THE WORLD. THE MEMBERS OF HILLEL’S RENAISSANCE SOCIETY LISTED BELOW HAVE MADE A CONTRIBUTION TO HILLEL’S CHARLES AND LYNN SCHUSTERMAN INTERNATIONAL CENTER FOR THE PURPOSES OF UNRESTRICTED GENERAL SUPPORT AND/OR CAMPUS DESIGNATED SUPPORT, ENABLING HILLEL TO CARRY OUT ITS MISSION OF ENRICHING THE LIVES OF JEWISH STUDENTS SO THAT THEY MAY ENRICH THE JEWISH PEOPLE AND THE WORLD.

Hillel International is additionally grateful to our generous donors who support local campus Hillels through direct support and contributions. We regret that each of those names cannot be listed below and we apologize for any errors or omissions. Hillel is pleased to recognize the gifts below made during the 2013-14 academic year.

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Members of the Founder’s Circle made a commitment of $250,000 or more to Hillel during the 2013-14 academic year.

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Members of the Chancellor’s Circle made a commitment of $100,000 or more to Hillel during the 2013-14 academic year.

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* Member of Hillel’s International Board of Governors
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Jacob Cohen
Eric Cole
Eileen Considine-Meara
Eve Coulson and Nelson Obus
Valerie Asher Crow and
William Matthew Crow
Gary Davis
Sonia and Carlos De Haime
Alexandra Desbrow
Rochele and Robert Diamant
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Eric Dobbin
M. Donald Drescher
Nancy and Marc Duber
Constance Ebers
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Jeremy Edelstein
Laurel and David Eden
Neil Efron
Lisa and Mitchell Eisen
Judith and Alan Eisenman
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Annetta and David Epstein
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Dolores and James Kleinman
Wayne Klitosky
Matt Knauer
Evyam and Robert L. Koenig
David Komorofsky
Dmitry Korontsvit
Dolores and James Kleinman
Wayne Klitosky
Matt Knauer
Evyam and Robert L. Koenig
David Komorofsky
Dmitry Korontsvit
Helene P. Kovens
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HILLEL RECOGNIZES THE FORESIGHT OF THOSE INDIVIDUALS WHO HAVE PROVIDED FOR FUTURE GENERATIONS OF JEWISH COLLEGE STUDENTS THROUGH THEIR FINANCIAL AND ESTATE PLANS, INCLUDING BEQUESTS, GIFT ANNUITIES, CHARITABLE TRUSTS, LIFE INSURANCE, RETIREMENT PLAN BENEFICIARY DESIGNATIONS AND OTHER STRUCTURED GIFT PLANS.

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ENDOWMENT FUNDS
HILLEL IS FORTUNATE TO HAVE THE FINANCIAL SUPPORT OF PHILANTHROPIC VISIONARIES WHO HAVE ESTABLISHED ENDOWMENTS OF $250,000 OR MORE AT HILLEL’S CHARLES AND LYNN SCHUSTERMAN INTERNATIONAL CENTER. THESE DONORS ARE BUILDING A STRONGER JEWISH FUTURE BY GENEROUSLY PROVIDING HILLEL WITH THE ABILITY TO INITIATE AND CONTINUE BOLD AND INNOVATIVE PROGRAMS, BOTH LOCALLY AND GLOBALLY.

The Edgar M. Bronfman Endowment
The Jacob Burns Endowment in Ethics
Hillel’s Joseph Meyerhoff Center for Jewish Experience
The Irving and Sarah Pitt Fund for Student Leadership
The Julian Sandler Endowment for Executive Leadership Development
The Harry and Jeanette Weinberg Tzedek Hillel Endowment

BEQUESTS
IN THE PAST YEAR, HILLEL RECEIVED GIFTS OF $5,000 OR MORE FROM THE ESTATES OF THE FOLLOWING INDIVIDUALS. MAY THEIR MEMORIES BE A BLESSING.

Gloria Berman, z”l
Merle S. Cahn, z”l
Martha Hallowell, z”l
Vivian C. Hendrickson, z”l
Miriam Jacobs, z”l
Allen Kahn, MD, z”l
Rosalyn Snyderman, z”l

IN-KIND GIFTS
HILLEL EXPRESSES ITS DEEP APPRECIATION FOR LEGAL SERVICES TO HILLEL INTERNATIONAL.

David J. Butler, Esq. and the law firm of Bingham McCutchen, LLP
Greg Homer, Partner, Drinker Biddle & Reath LLP

“The Greater Miami Jewish Federation places a very high priority on support for the Hillel system: here in Miami, throughout the State of Florida and throughout the world. College campuses represent both an enormous challenge and an equally great opportunity for us. As a challenge, it is clear that our daughters and sons at college often find themselves unwittingly and without preparation on the front lines of the battle against BDS, anti-Zionist activism and even anti-Semitism. And, as an opportunity, we know that - for many - college represents our last and best hope to influence the formation of Jewish identity and develop patterns of Jewish life choices that will endure through adulthood.”

— Jacob Solomon, President & CEO, Greater Miami Jewish Federation
**JEWISH FEDERATION SUPPORT**

Hillel is proud of its longstanding relationship with the Jewish Federation movement throughout North America.

Hillel is grateful for the guidance and support of local Jewish federations to the Hillels in their geographic areas. These relationships are acknowledged in the annual reports of local Hillels.

At the North American level, Hillel International is the recipient of funds from the National Federation/Agency Alliance through its supporting federations and The Jewish Federations of North America. Created in 2007, the National Federation/Agency Alliance is a partnership of 29 local Jewish federations that provides significant funding and support to national Jewish agencies, including Hillel, under the auspices of the Jewish Federation of North America.

These national agencies engage in critical work to build capacity; they advance the agenda and complement the work of the federations and their local agencies in the United States and internationally. Hillel's Charles and Lynn Schusterman International Center also receives contributions from individual federations, all of whom are recognized below.

**Federations Participating in the National Federation/Agency Alliance:**
- Jewish Federation of Greater Atlanta
- The Associated: Jewish Community Federation of Baltimore
- Combined Jewish Philanthropies of Greater Boston
- Jewish Federation of Metropolitan Chicago
- Jewish Federation of Cleveland
- Allied Jewish Federation of Colorado
- Columbus Jewish Federation
- Jewish Federation of Metropolitan Detroit
- UJA Federation of Greenwich
- Jewish Federation of Jacksonville

**Individual Federations which support Hillel International:**
- United Jewish Community of Broward County
- Jewish Federation of Greater Houston
- Jewish Federation of Greater Indianapolis
- Jewish Federation of Greater Kansas City
- Jewish Federation of Nashville and Middle Tennessee
- Jewish Federation of Greater New Orleans
- UJA-Federation of New York
- Jewish Federation of Greater Orange County
- The Jewish Federation of Palm Beach County
- Jewish Federation of South Palm Beach County
- Jewish Federation of Southern New Jersey
- Jewish Federation of St. Louis
- Tampa Jewish Community Center and Federation
- Youngstown Area Jewish Federation

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**Hillel: The Foundation for Jewish Campus Life**

**Schusterman International Center, US, Canada, Israel, former Soviet Union and Latin America Hillels**

**CONSOLIDATED STATEMENT OF REVENUES AND EXPENDITURES 2013-14**

<table>
<thead>
<tr>
<th></th>
<th>Charles and Lynn Schusterman International Center</th>
<th>Schusterman International Center &amp; Local Hillels Worldwide</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Income</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contributions and Grants</td>
<td>19,381,689</td>
<td>58,119,554</td>
</tr>
<tr>
<td>Jewish Federations</td>
<td>1,145,243</td>
<td>16,645,243</td>
</tr>
<tr>
<td>Program Fees</td>
<td>4,868,130</td>
<td>9,969,199</td>
</tr>
<tr>
<td>Investment Income</td>
<td>521,064</td>
<td>1,921,064</td>
</tr>
<tr>
<td>Other Income</td>
<td>162,861</td>
<td>3,437,861</td>
</tr>
<tr>
<td><strong>Total Income</strong></td>
<td>26,078,987</td>
<td>90,092,922</td>
</tr>
<tr>
<td><strong>Expenditures</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Operating Expenditures</td>
<td>19,835,295</td>
<td>83,745,214</td>
</tr>
<tr>
<td>Allocations &amp; Grants to Local Hillels</td>
<td>6,146,846</td>
<td>6,146,846</td>
</tr>
<tr>
<td><strong>Total Expenditures</strong></td>
<td>25,982,141</td>
<td>89,892,060</td>
</tr>
<tr>
<td><strong>Excess or (Deficit) of Revenues over Expenditures</strong></td>
<td>96,846</td>
<td>200,861</td>
</tr>
</tbody>
</table>

*Note: The above figures are projected and unaudited.*

---

[101x255]Income
[281x255]Contributions and Grants
[19,381,689]
[461x255]58,119,554
[101x243]Jewish Federations
[281x231]1,145,243
[461x231]16,645,243
[101x219]Program Fees
[281x219]4,868,130
[461x219]9,969,199
[101x207]Investment Income
[281x207]521,064
[461x207]1,921,064
[101x195]Other Income
[281x195]162,861
[461x195]3,437,861
[101x177]Total Income
[245x177]26,078,987
[425x177]90,092,922
[101x152]Expenditures
[101x140]Operating Expenditures
[281x140]19,835,295
[461x140]83,745,214
[101x128]Allocations & Grants to Local Hillels
[281x128]6,146,846
[461x128]6,146,846
[101x110]Total Expenditures
[281x110]25,982,141
[461x110]89,892,060
[101x85]Excess or (Deficit) of Revenues over Expenditures
[302x85]96,846
[477x85]200,861
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2013/14

Hillel’s International Board of Governors advocates for Jewish campus life. The Board of Governors provide counsel and advice to Hillel’s Board of Directors, which has the responsibility of overseeing Hillel’s day-to-day operations. Each member of the Board of Governors provides leadership and a minimum of $50,000 in annual support to Hillel’s Charles and Lynn Schusterman International Center.

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